# Risk Management in Radiology Units: Managing an Acute Adverse Event in a Radiology Department

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# Abstract

# 1. Introduction to Risk Management in Radiology

Risk management is essential for safety and compliance in healthcare, especially in radiology departments. Accidents can be prevented through proper precautions, and health institutions must assess risks linked to medical equipment and ionizing radiation. Radiology departments need to establish risk management processes to address hazardous operations and equipment. While radiological practices carry risks for staff and patients, they are crucial for early diagnosis and treatment. The primary objective is to ensure that medical imaging methods benefit patients while minimizing danger, particularly by reducing radiation exposure. This approach can also boost operational efficiency, as many procedures necessitate quick responses from the radiology team. However, protective measures may sometimes be neglected, making ionizing radiation particularly hazardous and undetectable until significant harm occurs. Therefore, all radiological processes should be thoroughly evaluated for risks, with serious dangers assessed and

mitigation strategies documented. Adhering to the IEC 31010 standard reinforces the importance of these structured risk assessment and management processes for future reference. (M. Ghanem et al., 2018)(Cannavale et al., 2013)

## 1.1. Importance of Risk Management in Healthcare

Effective risk management in the healthcare sector contributes to improving safety of patients, equipment, and data, while at the same time enhancing the quality of services provided to patients. Each year, numerous patients worldwide are injured because of adverse events. These events, in turn, result in financial instability and legal consequences for healthcare systems, which are already overburdened by increasing societal demands. In addition to the development of innovative healthcare devices and infrastructures, healthcare quality must be stabilized to ensure enduring advances. Consequently, there is a need to increase attention to reducing risks as part of a larger strategic risk management view. These risks can come from both technical (technological systems, surgical interventions) and organizational (procedures, policies) sources, which can be related to a patient or an employee (Lonceint et al., 2019). The occurrence of risks can also cause damage to the image of the healthcare provider through the dissemination of rapidly propagating negative views. Finally, accidents contribute to the fragility of the financial system of health establishments through heavy costs in cases of long-term compensation.

### 2. Understanding Acute Adverse Events in Radiology

In a busy imaging department, the acute adverse event (AAE) may vibrate through slowly before erupting, either as cumulative happenings with an exponentiating crescendo or crossing like the interference patterns of opposite points to become a wildfire incident like a relic bushfire burning through oleaginous fluid wrecking everything in its path. Occasionally, an equipment malfunction may overpower the entire system, causing a downtime event. The paradisiacal nature of equipment quality control mitigation may be measured by internal monitoring, proper maintenance, and anticipation.

As the preceding events are occurring, coincidental adverse events can develop into AAE. Although frequently coincidental, sometimes these events can be orchestrated - an expectation above the routine of a primary AAE. Situational adverse events, including the weather, power outages, large scale MCA, infectious diseases, malicious acts, etc., can have such a profound amplifying effect upon an incident or coincidence of incidents that the nature of the catastrophe is changed. Following radiology's complex mutable AAE

periods, it may be tempered by the quietude that follows inexorable destruction (Aarne Grossman, 2020).

There are many adverse events occurring in the radiology environment – and not only of the medical nature. Adverse events encompass procedural complications, localization complications, changing complications, antemortem complications, metamorphic complications, post-compulsion X-ray photography, post-corrective events, with a mixture of delays, follow-up, etc. And not only trauma, acute ischemic stroke (AIS), or acute myocardial infarction (MI) cases, but adverse events swept up from the routine stations during discharge, mobile painting, or examination. Any consequence of autointersection or externalization can be triggered, and from any cognition (any part of a cognition).

Equipment malfunction and nonvolumetric failure may abolish normal operation and cause an instantaneous, profound escalation of work or almost instantly flood the workflow by the client, thereby leading to a chaotic emergency environment. Poor work environment or adverse external work environment (like during an MCI) may augment the probability of a catastrophic event. Numerous components may interact within radiotherapy, most prominently surrounding the complexity of equipment, procedures, and radiants' treatment planning and delivery. The number of procedures numerically greatly exceeds the number of time units, greatly increasing the probability of standalone work on organs or regions and secondary errors in time-consuming, complex procedures. All take notice. The sentinel adverse event may originate in a radiotherapy department, a place where the high energy and sharp devices are wary of personal and patient safety measures.

# 2.1. Types and Causes of Acute Adverse Events

Acute adverse events in radiology departments may include, but are not limited to, contrast reactions, post-procedure pain, equipment malfunctions, and misadministration of radiation or other interventions. Many of these events are commonly considered procedural complications, particularly those that occur more or less independently of the individual practitioner. These problems arise during or shortly after the procedure, often despite diligence and in-depth understanding by the personnel involved. For example, contrast reactions account for approximately 70%–80% of all acute adverse events in radiology departments (R Nouh & A El-Shazly, 2017). The safety of contrast media use, most notably iodinated ones, is a perennial problem both for radiologists and for patients.

Equipment malfunctions, although less oft-cited, can have catastrophic consequences. Radiology is premised largely on state-of-the-art technology, exposing it to unique safety risks such as large rotating parts in CT and MRI machines. The contribution of equipment in adverse events in radiology departments may very well be underestimated. As in the seminal discussion of medical errors, a great deal of attention is given to the role of the individual practitioner in causing incidents. This interest is well justified, as few safety improvements can be made that better to understand and mitigate the risks taken by personnel. However, research indicates the incidence rate of systemic problems—as opposed to individual mistakes—may be as high as five times that of specifically practitioner-related errors (Aarne Grossman, 2020). Lately, the analysis of adverse events has expanded beyond qualitative case audits, to understand the technical and human factors contributing to these risks better. In short, any attention given to human caused errors must be paired at least to the same extent with efforts to understand, quantify, and—crucially—mitigate the technical factors facilitating these human mistakes. This is particularly true in a technologically-intensive environment such as radiology. Forthcoming research will consider the issue using data, prior to which it is crucial to recognize the role of technology in adverse events in radiology departments.

## 3. Key Strategies for Managing Acute Adverse Events

Radiological units are associated with a vast majority of diagnostic procedures leading to medical errors. Preventive programs should be implemented to reduce the health care associated adverse events. Adverse events' preparation involves a set of arrangements intended to provide a better response to unforeseen events, and preparedness is essential to reduce the impact of any threats to patients and health care systems. Radio diagnostic examinations are a fundamental way of diagnosing patient conditions. Yet, radiology departments pose considerable threats to patients due to the vast variety of procedures in this field. Thus, adverse event prevention is necessary in radiology departments (Elwardi et al., 2024). Preparations are needed, as in any other field, for a better health care response spectrum. Health care systems have flexibility that allows them to provide emergency situations. Nevertheless, prevention makes a specific effort to extend the time necessary for response to health care units. Radiology is one of the most hazardous health services. It is a mixture of complex technologies, machinery, and toxic agents, all located within the same hospital department. The feeling of safety, regularity, as well as the risks implied in radiology apparatus trick the notion of danger (Karami et al., 2024). This field has operated recently in an environment where success is equal or greater than difficulties. But as a matter of fact, the hazard lies across the corner. There is, in the

majority of health services, a considerable quantity of preventive work is possible, mostly related to organization and human techniques. In a hospital, most of the clinical death comes about from radio prescription; therefore, there are impressive possibilities for reducing this result by adopting some reasonable steps.

#### 3.1. Preventive Measures and Protocols

A radiologist's preparedness for how to respond may be far less known. There are protocols and systems that can be put into place to better manage the risk of preventable adverse events in radiology departments. Being on the firing line when an acute event occurs can be very chaotic and stressful for an operator: a patient can deteriorate with little to no warning, and the operator is often left without being fully aware of what is happening or should be done next (Aarne Grossman, 2020). A movement towards standard operating procedures (SOP) for imaging practices and patient safety in healthcare services is evident and there is good reason for this. It has been shown that the use of SOPs can minimize variation in the delivery of care and streamline processes. Variability in care delivery is largely recognized as a marker of poor quality healthcare and associated with poor patient outcomes (Karami et al., 2024). People are more likely to forget to perform a task that is not done frequently and may not realize that a particular task is not being done due to the many things going on around them. When it comes to standards for patient care, there is little to no room for error.

It is easy to presume that some form of commonsense would minimize the incidences of error, injury, or preventable adverse events in operating in a radiology/fluoroscopic environment. Unfortunately, this is not reality. Operating or assisting in any acute medical center means operating within an environment with high interconnectivity between patients that are extremely unwell and undergoing risky procedures and staff with a massively complex working system, all the while chasing time, resources, and staff that usually have a range of training levels, handing over or arriving halfway through a procedure. If truth be told, for the complexity and potential harm that can occur during medical imaging procedures, it is believed that it is astonishing that patient care is as good as it is now (a lack of reported incidents/complications does not mean there aren't any). Systems and technology behind high-risk industries like aviation apparently fail-proofing cannot be easily transferred over to radiological site of care but there are actions and protocols that can be implemented to improve and reduce the margin of harm during poor outcomes or patient deterioration.

## 4. Role of Team Collaboration in Managing Acute Adverse Events

The radiology department is a vital part of modern healthcare institutions, where patient care is increasingly interventional and image-intensive at the same time. Managing acute adverse events is critical for ensuring the safety of patients undergoing radiology examinations and procedures. Since interventions are carried out in radiology units away from main operating rooms, different staff and workers with different job descriptions participate in the procedure. Such multi-staff activity is a complex system, and any failure in part of the system can lead to diagnostic or treatment errors and adverse events for the patient. To respond effectively to clinical problem development, a clear and quick communication path is needed. As not all participants in the acute patient procedure will be hospital staff, the dialogue should also include participants from outside the hospital. The importance of team collaboration for gaining successful goals in patient safety has widely been discussed and a substantial body of literature has emerged during the past two decades (Tourgeman-Bashkin et al., 2013). The preferred collaborative model in the different models frequently used in the field is a networking model of collaboration. In this model, a "hub" assumes the leadership role and is responsible for developing and maintaining the communication network. The different team member roles in radiology units, as well-in network models will also be discussed. To highlight the team interrelations the compartmental model will be enriched by some new additions, as in the roles of contact person and standby person. The interdependent roles during the emergent patient will be designated as taking action, assisting action, and preparing action, as the functional equivalents of air traffic management (ATM) directive terms. The collaborative model proposed here will serve as a template, a checklist for discussing and improving local guidelines. In the emergent either clinical problem development during radiology procedures or the clinical problem appearance during the examination period, multidisciplinary teams, including radiologists, radiology assistants, and nurses, should act in a well-organized, time-targeted manner.

# 4.1. Effective Communication and Coordination

During acute adverse events in a radiology unit, the timeliness of response and the patient's safety depend in part on the effectiveness of communication among the various members of the radiology team. Effective communication includes speaking to and listening to all team members and care providers, understanding the roles and responsibilities of each, and providing critical information in a timely and informative manner (M. DeBenedectis & P. Rosen, 2018). In order to effectively communicate with a team, the radiologist must provide or seek information on patient status, essential action

steps, and what help is needed. Team members must also work together to quickly identify problems and opportunities, and to fully understand the situation at hand. The importance of understanding team communication and collaboration has led to a number of training programs and research into continuous improvement strategies in healthcare. Simple, store and forward communication tools can improve communication in healthcare. Training and guidelines can also be implemented to improve team coordinative and communication skills, such as using decently-exposive questionnaires and associated services, as well as mentoring new physicians. Unfortunately, the dynamic nature of team communication—often highly interdependent, improvised, and reactive to changes in the patient's condition or staffing availability—presents a barrier to the development and implementation of these tools in the larger healthcare environment. However, a good understanding at the local level of team structure, communication needs, and interpersonal dynamics can suggest strategies for team coordination that are widely applicable, adaptive, and very effective (Fukami et al., 2020). With these goals in mind, a method for analyzing and leveraging a mobile simulation game designed for intensive care teamwork is presented. In conclusion, several strategies were proposed to improve team communication and coordination following analysis using this method, such as the establishment of new guidelines, team composition changes, and more focused host instruction topics.

#### 5. Case Studies and Best Practices

Case: Four patients die during hemodialysis because of air embolism Description: A dialysis service occupying about 1/6 of a radiology department located in the city centre with approximately 300 cancer patients per day. On 30, a contrast injection pump was carried to the dialysis service for research. The service as usual used syringe injector to inject contrast. At the end of dialysis, once the syringe injection was done, it drew the diameter of the blood from the renal patient through a catheter in the heart and returned it through the same catheter. After the nurse performed syringe injection; as she stepped in leaving the patient's arm, he pulled out a gluing catheter in his hand. There were 6 gates open to the patient. Blood flowing with a pressure of 150 mmHg stopped the 3 gates while drawing blood with a pressure of 50 mmHg opened the 3 gates. While 3 windows were open, blood as a temporary episode was aspirated from the vein catheter, the fluid level was completed with room air. 10 cc of air was embedded into the left ventricle of the heart of the patients, hair flow was stopped, the heart couldn't pump and the patient couldn't get air. After a while, with a patient whose blood pressure disappeared, Code Blue was called by a resident. Since it was a radiology department it was not too long.

The applied flat lung compression method was not beneficial. Four of the 10 patients died after approximately 25 minutes of arrest. It is understood that the patient's nephrogenic intra-venous contrast is removed and it was written in numerous places. Analysis: Regarding the occurrence, if the nurse is drawn only out off the knee distance, the catheter will be separated. In the simulation of this practice, it was similar to the phenomenon of collapse in a drinking water hose. If the nurse is half removed or all, nothing changes. If it is removed <sup>3</sup>/<sub>4</sub>, the catheter will be separated. The prevention method should be learned that in these catheters must-see.

# 5.1. Real-life Examples of Acute Adverse Events in Radiology

This work examines radiology and radiology staff in the event of an acute adverse event based on real-life examples and explains how such events can be managed. Radiology departments must use these real-life examples to improve future disaster preparedness within radiology. Five examples of radiology staff members in the radiology department at different medical and hospital systems are presented. After learning these lessons should have the foundation for improving disaster preparedness in the event of any of these four serious adverse events. At a minimum, all radiology departments must ensure that protocols are in place and radiology staff members are trained about yellow alerts, disaster status alerts, and hazardous spills in any case of disaster or catastrophic event (Aarne Grossman, 2020). It is impossible to account for all possible disastrous events, but having a protocol and trained staff can create a more controlled, safer, and more efficient response. Like all disciplines, radiology has its own set of potential disasters and emergencies. With particular attention to the storyline, further adverse events at the time of the X-ray simulation are explained.

There is no need to belatedly react to a situation such as that faced by the radiology teams depicted here. In addition, the reader may recognize patterns and recurring incidents in this narrative. By doing so, preventive strategies will induce better preparation and measures to try to ensure similar incidents are avoided. The pulmonary embolism is added there, also described as the subject of this review. This paper can understand that the physical or psychological circumstances of a situation contribute to these chronic illnesses. While few of the events depicted are in the narrative are of catastrophic level, all of them, whether engaged directly or at a greater distance, have some effect on patient care. The situations outside the narrative considered are not catastrophic examples, but they compel all therapeutics to grow careful to shape mechanisms that would enact a more surgical response approach grown in a hospital.

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